

# Industry Briefing

24<sup>th</sup> February 2009



# NVIRP Industry Briefing Managing Contractor

24 February 2009

## Agenda:

- Introduction
- Goulburn-Murray Water
- Transfield Services
- Project Outline
- Project Safety
- Project and Procurement Outline
- ICN
- Questions

# Northern Victoria Irrigation Renewal Project Begins

INDUSTRY BRIEFING

Welcome:

Richard Guy OAM  
Chairman  
NVIRP



# WHO IS NVIRP

- **Northern Victoria Irrigation Renewal Project** is both the entity and the Project
- Established in December 2007
- Is a State owned Enterprise
- Skills based Board – 2 year term
- Head office is based in Shepparton (5 regional offices)
- Approximately 35 staff
- This is the largest irrigation renewal project in Australian history and we would like you to be part of it

# WHAT IS NVIRP?

- Charter is to deliver \$1B Modernisation Project in northern Victoria over 5 years
- \$600M State Government, \$300M Melbourne Water, \$100M G-MW.
- Will work closely with G-MW and other authorities to deliver project (CMAs, DSE, DTF, DPI)
- Established stakeholder based Modernisation Working Groups (one in each G-MW Area) and consulting broadly
- Project will deliver 225GL of water savings
- Water savings to be split Urban, Environment and Irrigators

# VISION

- A strong and vibrant GMID community based on irrigated agriculture
- A modern, efficient, real time, low energy, automated irrigation system
- A system that ensures state of the art competitiveness for current and future irrigators
- Improved customer service
- World class efficiency
- A solid base for a viable irrigation community well into the future after the \$1 billion investment

GOULBURN-MURRAY  
**WATER**



# Goulburn-Murray Water

Darren Nabbs

General Manager Business Modernisation

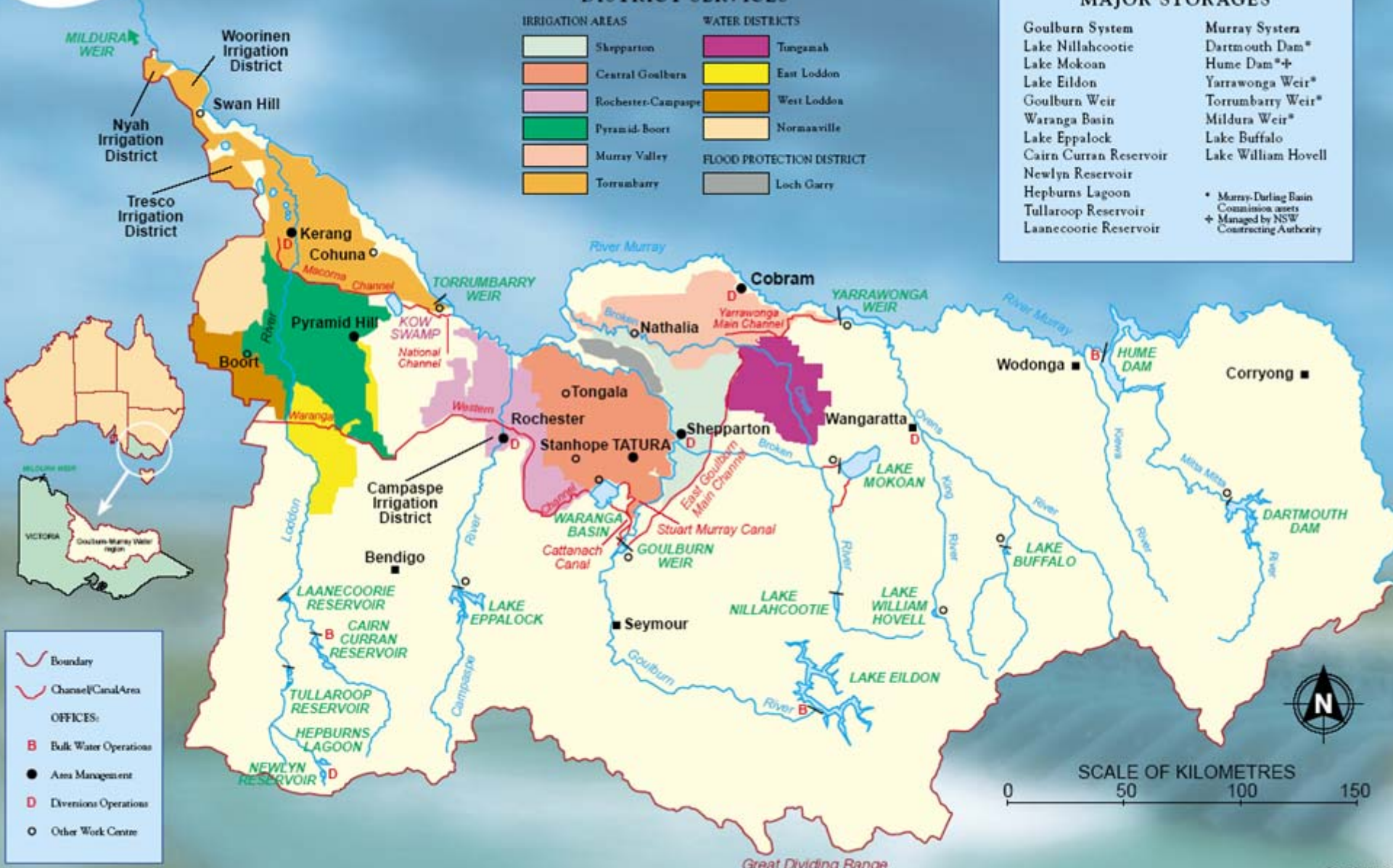
**DISTRICT SERVICES**

IRRIGATION AREAS		WATER DISTRICTS	
	Shepparton		Tungamah
	Central Goulburn		East Loddon
	Rochester-Campaspe		West Loddon
	Pyramid-Boort		Normanville
	Murray Valley	<b>FLOOD PROTECTION DISTRICT</b>	
	Torrumbarry		Loch Garry

**MAJOR STORAGES**

Goulburn System	Murray System
Lake Nillahcootie	Dartmouth Dam*
Lake Mokoan	Hume Dam*+
Lake Eildon	Yarrowonga Weir*
Goulburn Weir	Torrumbarry Weir*
Waranga Basin	Mildura Weir*
Lake Eppalock	Lake Buffalo
Cairn Curran Reservoir	Lake William Hovell
Newlyn Reservoir	
Hepburns Lagoon	
Tullaroop Reservoir	
Laanecoorie Reservoir	

\* Murray-Darling Basin Commission assets  
+ Managed by NSW Contracting Authority

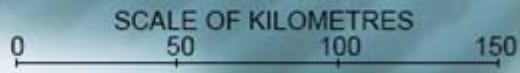


**Boundary**

**Channel/Canal Area**

**OFFICES:**

- B** Bulk Water Operations
- Area Management
- D** Diversions Operations
- Other Work Centre



Great Dividing Range



# G-MW

- Irrigation and headworks asset owner and manager
- Water supply to rural and bulk urban
- River and groundwater diversion
- Set and monitor irrigation design standards
- Recreation on and around storages
- Environmental services
  - Drainage, water quality, planning & salt interception
- 664 staff



# Expectations

- G-MW is committed to assisting NVIRP with modernisation works
- G-MW has novated powers to NVIRP to facilitate works –relationship agreement
- G-MW customers property and requests need to be respected
  - Agreed access, no cutting of fences, clean work sites
- Operate and commission live system during works – no disruption to service
- NVIRP contractors use safe work systems while working on G-MW assets
- Keen to ensure works are best solution from whole life costing perspective
  - Capital, operation (OH&S), maintenance
- NVIRP will need to obtain and maintain approvals and authorisations
- Ensure dewatering of channels is minimised

# Managing Contractor

Glen Munro

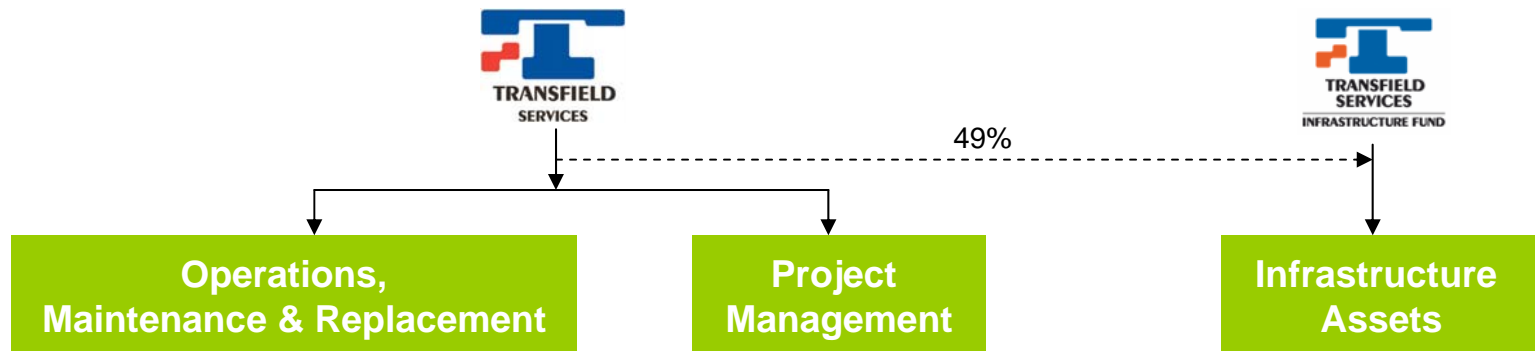
Program Director – Transfield Services



# Introduction

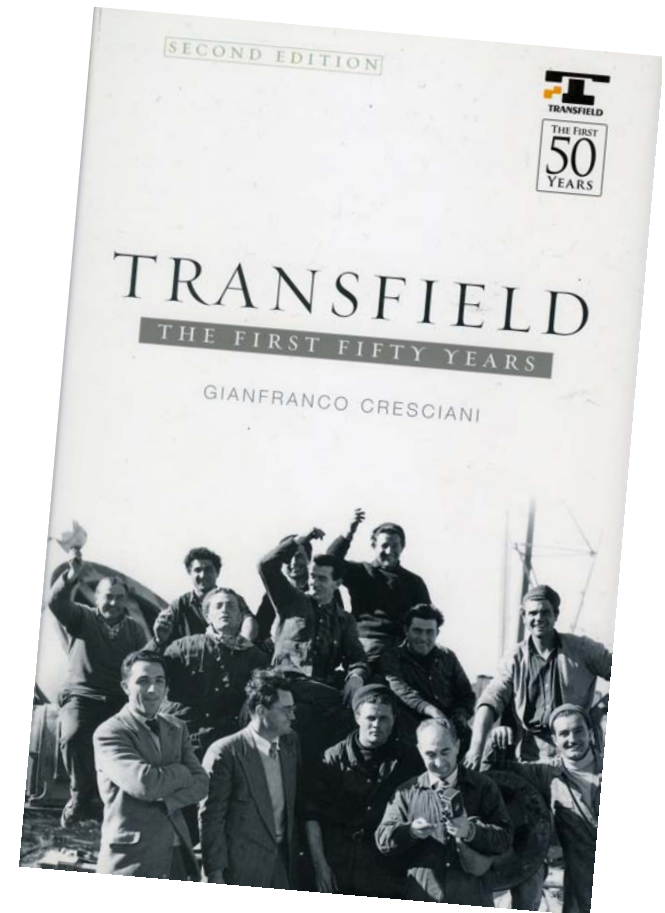
“Transfield Services is a diversified operator, maintainer and asset manager that employs more than 29,000 people across 11 industries and 4 continents. Transfield Services is also an asset owner through the Transfield Services Infrastructure Fund”

- 2007/08 annual revenue of more than \$3.6 billion and total work in hand of over \$11 billion
- In 2007/08 Transfield Services Project managed over \$1 billion of capital works
- In addition to its core OM&R services business, Transfield Services owns 49% of the Transfield Services Infrastructure Fund (TSIF) which houses a large portfolio of Australian infrastructure assets with a market value of approximately \$1.2 billion



# Who we are – Transfield Services history

- The Transfield Group was founded in 1956, winning its first contract shortly after with Australian Iron and Steel at Port Kembla, NSW
- Founding Chairman Dr Franco Belgiorno-Nettis CBE AC (1915 to 2006), fostered a culture based on the highest standards of health and safety, commitment to integrity and motivating employees to strive for excellence. This strong and successful culture continues to thrive.
- Our Services business was born in 1993, when Transfield Holdings' Operations and Maintenance Division commenced operations at Mobil Altona
- In 2001, Transfield Services listed on the Australian Stock Exchange.





# Our Global Company

The company has more than 29,000 employees working across Australia, New Zealand, the United States and Canada, the United Arab Emirates, Qatar, South East Asia, India, Chile.



Partners for Change

# Who we are – Transfield Services

- We provide essential services to key industries and infrastructure around the world.
- We are a fully integrated service provider delivering services across the full engineering / asset value chain - from project feasibility, to Project Management/Construction Management, Operations and Maintenance and Capital Upgrades.
- Our team is committed to creating the best results for our clients.
- We provide services to a range of industry sectors:
  - Resources and Industrial
  - Infrastructure Services
  - Facilities and Property Management

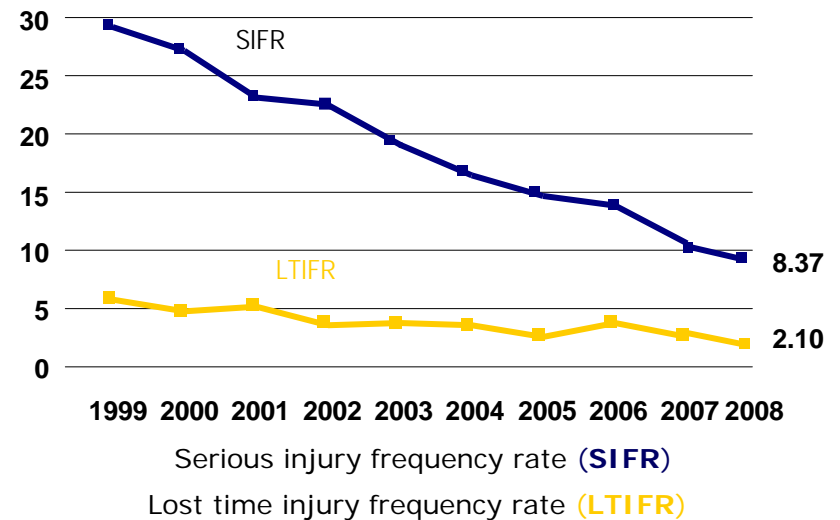
# Sustainability



To us, sustainability means constantly working towards becoming a better service provider, a better employer and a better neighbour.

- Our aim is no injuries to anyone, anytime.
- Since 1999, our team has grown five-fold and we have halved our lost time injury rate.

Transfield Services Safety Record



# Managing Contractor

- Manage the delivery of the capital works
- Program
- Design
- Work package contracts
- Supply key materials (gates/meters etc.)
- Safe work practices

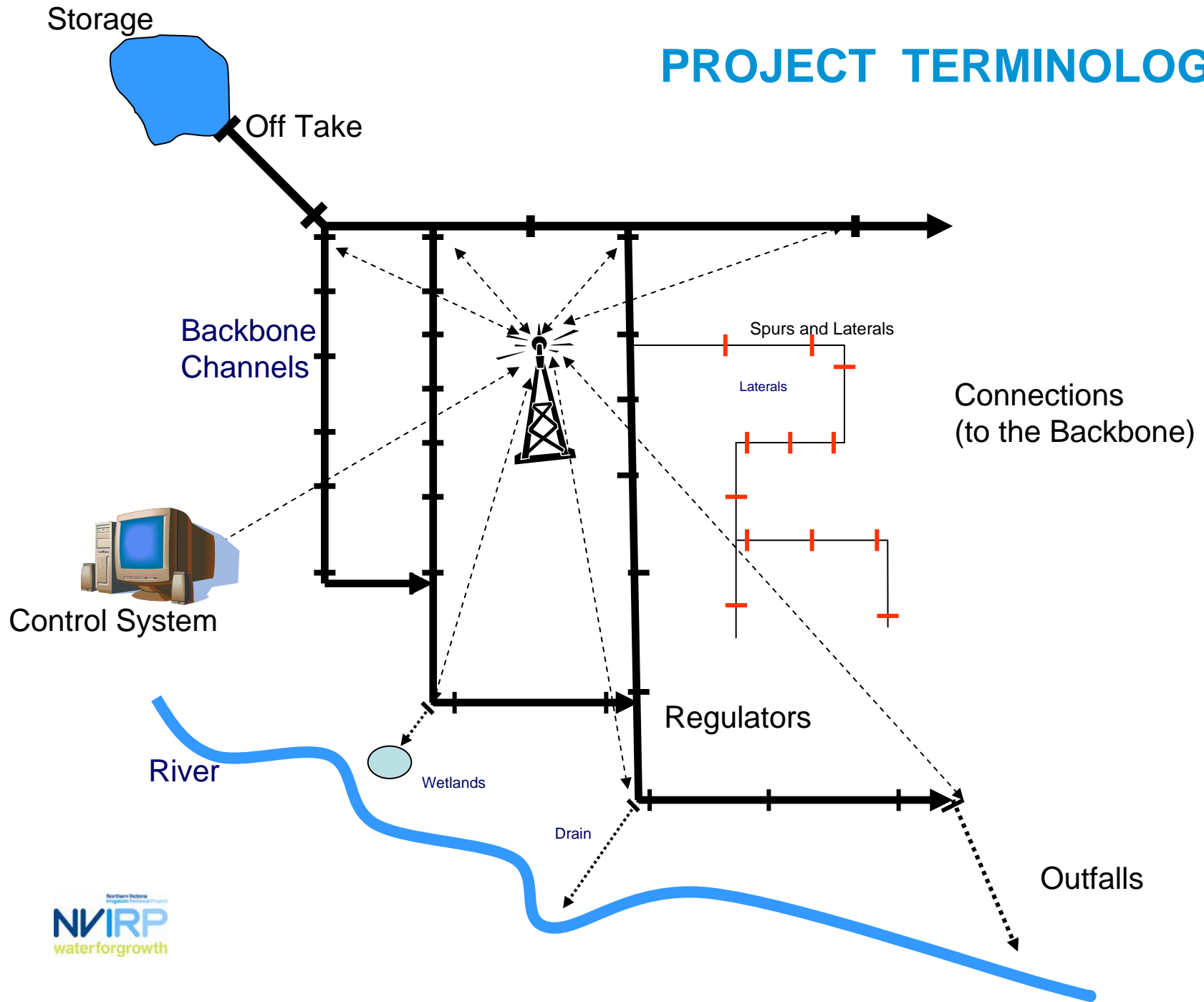
# Project Outline

John Harvey

Deputy Executive Manager, Capital Works



# PROJECT TERMINOLOGY



# STAGE 1 OBJECTIVES

NVIRP will deliver 225GL of water savings by:

- Modernising the Backbone
- Replacing outdated meters
- Rationalising irrigator connections to Backbone

“

# METERS AND GATES



# CHANNEL REMEDIATION



# METERS



# IN SUMMARY



# BACKBONE AUTOMATION INDICATIVE QUANTITIES (GATE INSTALLATION)

	2009	2010	2011	2012	Total
Central Goulburn	260	0	0	0	260
Rochester-Campaspe	390	10	0	0	400
Pyramid-Boort	150	330	50	0	530
Murray Valley	80	190	180	0	450
Torrumbarry	120	270	0	0	390
<b>Total</b>	<b>1000</b>	<b>800</b>	<b>230</b>	<b>0</b>	<b>2030</b>

# BACKBONE STRUCTURE REFURBISHMENT / REPLACEMENTS INDICATIVE QUANTITIES

	2009	2010	2011	2012	Total
Replacement/ Refurbishment	80	56	8	0	144
Major new structures	5	3	3	0	11
Outfall structures	20	16	1	0	37

# KILOMETRES OF BACKBONE CHANNEL LINING INDICATIVE QUANTITIES

	2009	2010	2011	2012	Total
Central Goulburn	9	16	9	4	38
Rochester-Campaspe	0	2	7	32	41
Pyramid-Boort	0	2	7	24	33
Murray Valley	8	8	26	30	72
Torrumbarry	7	8	20	26	61
<b>Total</b>	<b>24</b>	<b>36</b>	<b>69</b>	<b>116</b>	<b>245</b>

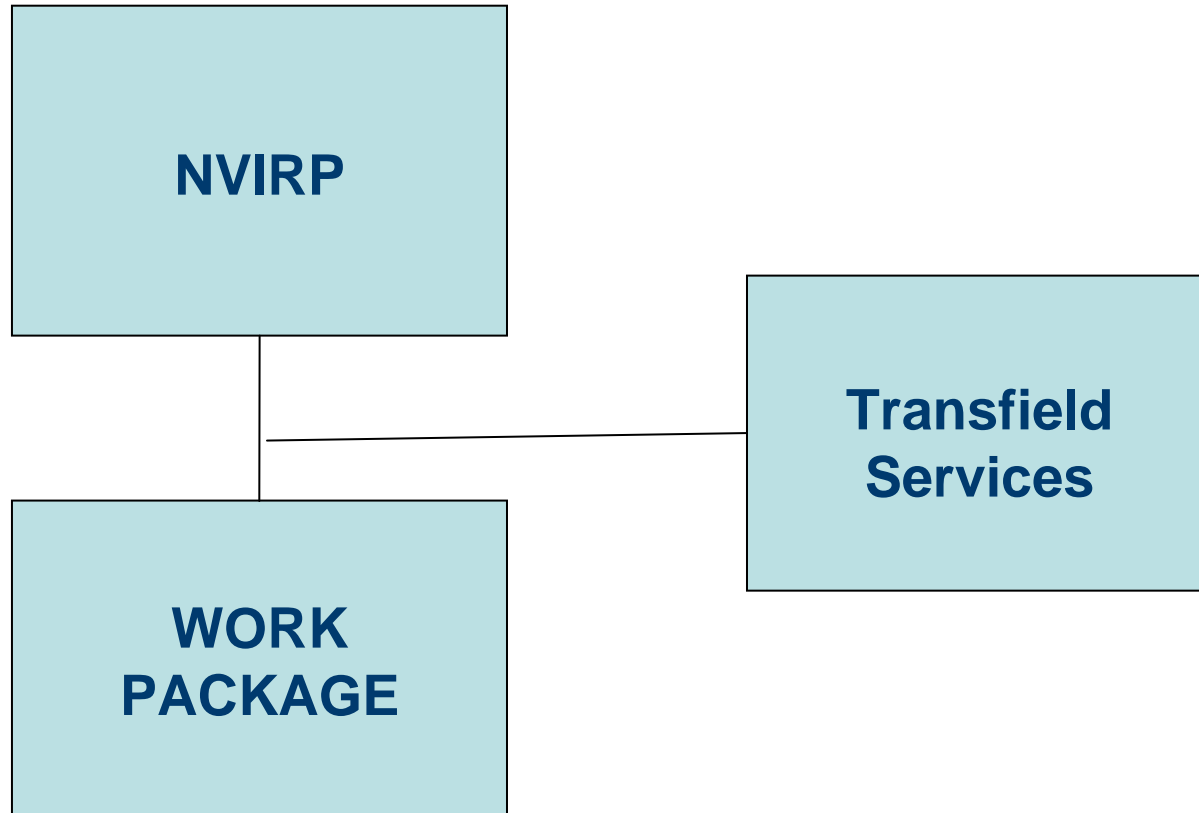
# KILOMETRES OF BACKBONE CHANNEL REMODELING INDICATIVE QUANTITIES

	2009	2010	2011	2012	Total
Central Goulburn	8	12	7	0	27
Rochester-Campaspe	0	0	6	15	21
Pyramid-Boort	0	0	0	12	12
Murray Valley	0	0	4	4	8
Torrumbarry	0	0	5	9	14
<b>Total</b>	<b>8</b>	<b>12</b>	<b>22</b>	<b>40</b>	<b>82</b>

# METERS INSTALLATION INDICATIVE QUANTITIES

	2009	2010	2011	2012	Total
Central Goulburn	1350	305	45	40	1740
Rochester-Campaspe	450	280	470	10	1210
Pyramid-Boort	150	90	435	150	825
Murray Valley	70	125	545	485	1225
Torrumbarry	260	650	805	300	2015
<b>Total</b>	<b>2280</b>	<b>1450</b>	<b>2300</b>	<b>985</b>	<b>7015</b>

# PROJECT ADMINISTRATIVE ARRANGEMENT



# NO “SELF PERFORMANCE” OF WPC WORK

- Transfield Services will not self perform any of the Works
- Goulburn-Murray Water will not tender for any of the Works
- FutureFlow will not tender for any of the Works

# Project Safety

Nichole Perry

HSE Industry Manager - Transfield Services



# Health and Safety

- Objectives
- Compliance with OHS 2007 Regulations
  - High risk project works
  - Construction Industry Induction card (Red Card)
  - Safe Work Method Statement (SWMS)
  - Job START review process
- Health and Safety Systems
  - Safety Management Plan
  - Hazards Register
  - Inductions
  - Health and Safety communication and consultation

# Objectives

- Remind all employee's of the importance of safety responsibilities as outlined in part 5.1 of the Occupational Health and Safety Regulations 2007 ('the Regulations' effective 01 July 2008).
- Introduce all employee's on the Transfield Services Health and Safety systems to be utilised on NVIRP
- Help employee's achieve job satisfaction as part of a safe and efficient workforce on NVIRP

# Transfield Services Principles and Objectives

## Our Principles:

- All accidents can be prevented;
- No task is too important that risk of injury to people or damage to the environment is justified; and
- Effective Health and Safety management is a critical foundation for sustainable management

**These are the core Health and Safety values of Transfield Services**

## Our Objectives:

- Zero harm to people and the environment;
- To show leadership in the field of Health and Safety management;
- To work in a responsible and sustainable manner.

**This is our goal, our intention, the reason**

# Compliance with OHS 2007 Regulations

## Part 5.1 Occupational Health and Safety Regulations 2007

The objective of the Regulations was to seek improvement in the level of safety across construction works that was consistent with the National Standard.

# Occupational Health and Safety Regulations 2007

The requirements include:

- principal contractors are to prepare health and safety co-ordination plans for projects costing \$250,000 or more
- employers and self-employed people to prepare safe work method statements for high-risk construction work
- employees to be given OHS induction training before undertaking construction work, and
- employees to be trained about site-specific risks and control measures before starting work on a construction site.

# How will we met these requirements?

(1) principal contractors are to prepare health and safety co-ordination plans for projects costing \$250,000 or more

- Transfield Services will implement a Health and Safety plan that contains referenced documents (procedures, instructions and forms) that are tools and aids to complete the daily tasks to be undertaken.

# How will we met these requirements?

## (2) employers and self-employed people to prepare safe work method statements for high-risk construction work

- To control the hazards associated with the work environment, Transfield Services will implement Safe Work Method Statement / Job START process
- The Safe Work Method Statement addresses the hazards associated with the changes in the work environment at the time and place the work is performed.
- The Job START process is to be used prior to the commencement of a task AND whenever there is a significant change in the task or work environment, during the conduct of that task.

# How will we met these requirements?

(3)employees to be given OHS induction training before undertaking construction work, and

(4)employees to be trained about site-specific risks and control measures before starting work on a construction site.

- All employee's are hold a current **Red Card**
- Induction training is applicable to all employee's and contractors and includes:
  - Health and Safety induction - delivered by HSE Manager or delegate
  - Environmental Induction - delivered by Environmental Manager or delegate
  - Project / Site inductions - delivered by Project Manager or delegate

# Health & Safety requirements for Construction industry

Other health and safety requirements applicable to the Construction industry include:

- the provision of a safe working environment
- consulting with employees and their health and safety representatives (HSR's), and any independent contractors and their employees
- resolving OHS issues
- hazards such as manual handling, noise, falls, confined spaces, plant, hazardous substances, asbestos and lead
- licensing and registrations, and
- notification of serious injuries and incidents.

# Health and Safety Systems

- Safety Management Plan
- Hazards Register
- Inductions
- Communication and consultation

# Safety Management Plan

- Outlines the MINIMUM safety system requirements that MUST be implemented during the provisions of works
  - documents are referenced within the HSP (procedures, instructions and forms) that are tools and aids to complete daily tasks – incident reporting, hazard identification.
- Outlines the MINIMUM workplace health and safety responsibilities during the provisions of services and work activities identified within the scope of works.
- This HS Plan will be made available as part of tender documentation and distributed to all subcontractors contributing to NVIRP
- All subcontractors and contracted personnel shall be subject to the conditions of this HS Plan and associated documentation.

# Hazards Register

- Specific health and safety risks are identified and managed according to the HS Plan.
- NVIRP will identify construction health and safety risks at different levels:
  - Project wide health and safety risks (general construction activities) that are managed through documented procedures;
  - Identified high risk construction activities that are managed through the development and implementation of Safe Work Method Statements (SWMS); and
  - Task specific assessments (day-to-day construction activities) that manage risks through the use of a Safe Work Method Statement (SWMS) and the Job START processes

# Inductions

- Induction is a mandatory requirement of NVIRP
- A current **RED card** is a mandatory requirement of NVIRP
- Induction ensures employees and contractors are provided with the knowledge of the project, HSE systems and their particular worksite/s.
- Inductions are applicable to ALL employee's :
  - Project Induction (NVIRP)
  - HS and EV induction
  - Site inductions
  - Site Visitor Inductions (applicable to visitors and delivery staff who are to be accompanied at all times whilst on site)

# Communication and Consultation

- HSE communication and consultation includes the review of health and safety systems - hazards and risk control processes, incident reviews.
- A HSE noticeboard shall be established on a 'common' position that accessible to all personnel. Safety alerts, newsletters and other relevant HSE information will be displayed
- 
- Toolbox Meetings will be held monthly and facilitated by the Project Manager
- Daily job starts will be conducted by the work crews
- A HSE Committee will be formed and will meet on a regular basis.

# Summary

It is in the best interests of everyone to work safely.

This will help to:

- Create a sense of security in doing your work
- Keep the job running smoothly without incident
- Comply with the legislation (OHS and EPA)
- Raise the safety standards within the industry
- Keep a good safety record for the contract and a personal achievement that all employee's went home safely

Above all, remember that at the end of the day, you want to go home safely to family and friends

# Procurement

Vaughan Carlin

Procurement Manager – Transfield Services



# Project Procurement Overview

- What is Tenderlink
- Benefit to Tenderers
- Registration on Tenderlink
- Communication through Tenderlink
- Procurement and Work Packages Regions
- Work Packages

# What is Tenderlink?

- Internet based meeting place for purchases and suppliers
- Australasia's largest tender notification service.
- 99% of publicly listed tenders go through Tenderlink
- Tenders are emailed directly to suppliers
- No cost to Suppliers
- Exposure to some of Australia's largest companies

# Benefits to Respondents

- Faster response time on awarding of work
- Huge reduction in costs to response
- Notification of all questions during the tender
- 24 hour help desk for technical questions
- Opportunity to gain additional work outside Transfield Services
- No need to print out 2-4 copies of each tender to submit

# Contractors Registration – [www.tenderlink.com/transfieldservices](https://www.tenderlink.com/transfieldservices/)

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Address: <https://www.tenderlink.com/transfieldservices/>

**TRANSFIELD SERVICES**

## Welcome To eTenders

» Latest Tenders (click to view): [Design and Construction of One Road over Rail Bridge in Young](#)

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**Welcome To Transfield Services E-Tendering**

Welcome to Transfield Services electronic procurement and tendering web pages, which has been designed to improve the speed and efficiency for both Transfield Services and our suppliers.

To use this system and to access the tenders being called by Transfield Services, you must first be a registered Supplier.

**To register, click on the registration link above.**

Transfield Services wishes to invite organisations to bid for the supply of the undermentioned goods and/or services contained within these web pages.

To learn more about Transfield Services click [here](#).

All our staff are required to conduct their activities in accordance with Transfield Services, Code of Ethics.

Transfield Services has also developed a set of Supplier Guidelines which outline our expectations of the suppliers we have engaged.

This system has been developed by [TenderLink.com Pty Ltd](#)

To link to Transfield Services Partner Site Sentinar click on the link below.

**sentinar**

All NVIRP related tenders are accessible on this Transfield Services site.

**NVIRP**  
Northern Victoria  
Integration Renewal Project

[Upcoming TenderLink Workshops](#)

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### Supplier Registration

Welcome to the Transfield Services Pty Ltd E-tenders system registration page.  
If you are a supplier of goods and services and wish to access our tender notices, you need to register first.

Please enter your email address to establish if you or your company is already registered:

**Note :** Registration on the Transfield Services Pty Ltd e-tendering portal is provided **free of charge**. This portal is hosted by TenderLink.com on our behalf. To register, you must first agree to the TenderLink.com terms of service on the following page.

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### Supplier Registration

<b>Organisation Details</b>	<b>Your Details</b>
*Organisation :	*Title : Please Select: <input type="button" value="v"/>
*Postal Address :	*Name : <input type="text"/>
Suburb :	*Email Format : HTML <input type="button" value="v"/>
*City :	*Email Address : a1@der <input type="button" value="v"/>
*Country : Please Select: <input type="button" value="v"/>	*Password : <input type="password"/>
*State/Province : <input type="button" value="v"/>	*Confirm : <input type="password"/>
*Zip/Postal Code :	
*Phone Number :	

#### Terms of Service

Before registering you must agree to the terms of service for this system. You can view these by clicking the link shown below. To proceed further you must click the link below. This is your acknowledgement that you have read, understood, and agree to be bound, by the terms of service of TenderLink.com and acknowledge this is a legally binding agreement.

AGREED

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# Contact From Tenderlink

## Response to Tender Forum

Transfield Services Pty Ltd  
E-Tendering System

Account Number : 624186

Friday, 26 September 2008

Transfield Services Pty Ltd  
311 Glenferrie Road  
Malvern  
Melbourne 3144  
Victoria  
**AUSTRALIA**

Attention Mr Cor Van der Scheer

Hello Cor,

The purchaser "Transfield Services Pty Ltd" have posted a response to question(s) that have been made to the forum for the following tender, which you have downloaded the tender documents for :

### HOUSING NSW MULTI-TRADE SPECIALISTS SOUTH WEST CONTRACT AREA - SOUTH COAST/SOUTHERN TABLELANDS

This tender is  
**CURRENT**

- **Our Ref :**  
TRANSF-387329
- **Type of Notice :**  
Request for Tender
- **Region :**  
New South Wales
- **Contract Value :**  
Not Specified

**Closing  
Date/Time**  
29/09/2008  
2:00 p.m. EST VIC

Transfield Services Pty Ltd (ABN 11 093 114 553) (TSL) is a leading international provider of operations, maintenance, asset management and project management services. It operates in Australia, New Zealand, the United States, the United Arab Emirates, Qatar, South East Asia, India and Canada across diverse industries, including mining and process, hydrocarbons, roads, rail and public transport, water, power, telecommunications, facilities management and defence. TSL has been awarded the maintenance contract, both planned and reactive, from Housing NSW for metropolitan and regional areas. The area for this tender is the South Western Contract Area 3 and comprises of approximately 4,591 dwellings in total. TSL hereby invites Tenders for the provision of Housing NSW Maintenance Services for Multi-Trade Specialists in accordance with this Request for Tender.

#### Options :

- [Need Assistance in Writing Tender Responses?](#)
- [Upcoming Tenderlink Workshops](#)
- [Download the tender documents for this notice - No charge](#)
- [Post questions or comments to the online forum for this tender](#)
- [This tender has an Electronic Tender Box available](#)

Transfield Services Pty Ltd

The responses to questions in this forum may contain useful information in formulating your response to this tender.

We therefore recommend that you check the forum, by clicking the "Check Forum" button below, before submitting your response to this tender.

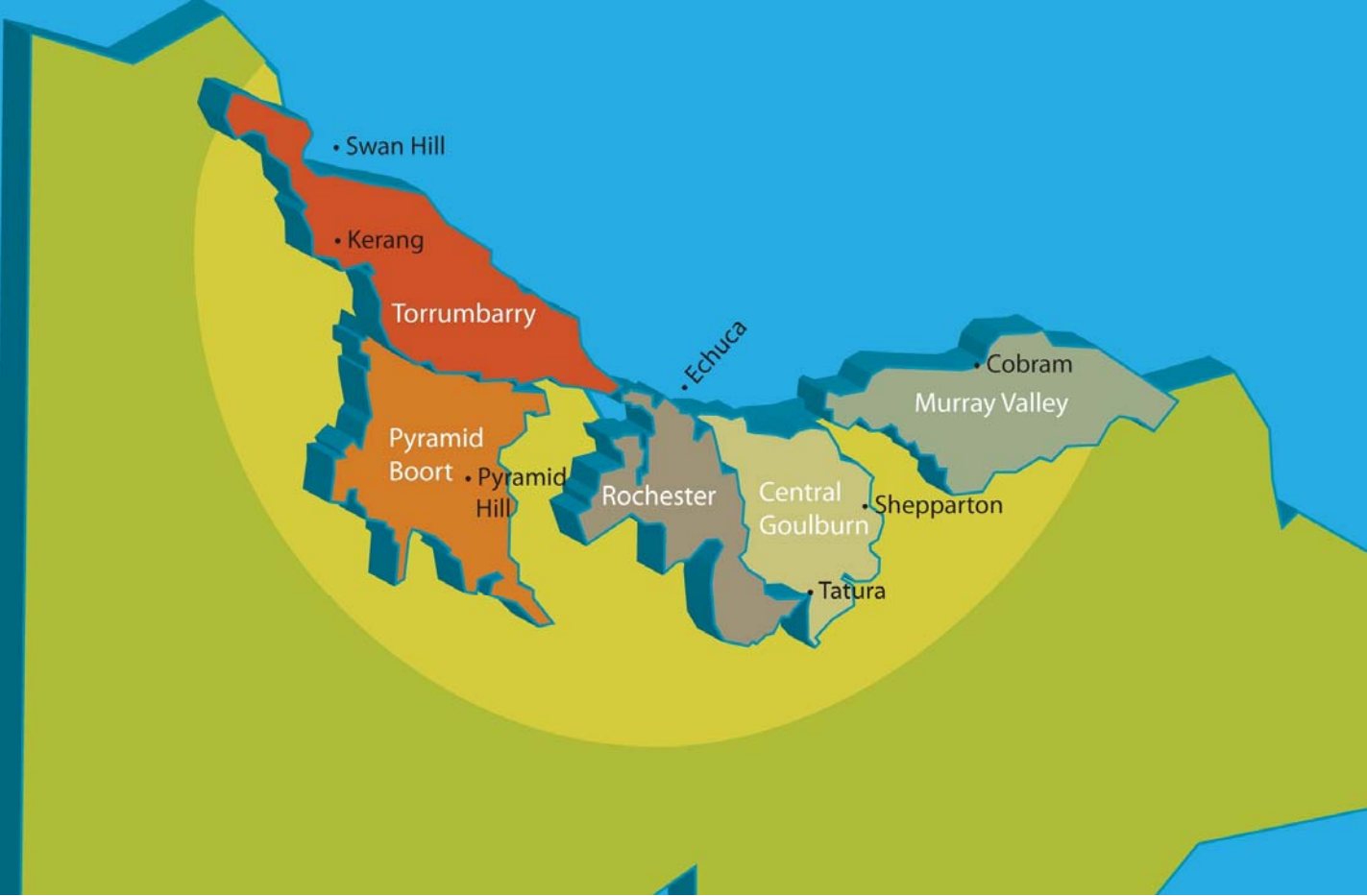
[» Check Forum](#)

If you are not interested in responding to this opportunity and wish to stop email communications to you, please click the link below.

[STOP EMAIL COMMUNICATIONS](#)

Sincerely  
Customer Services  
Transfield Services Pty Ltd  
Ph : 1800 233533  
[www.tenderlink.com/transfieldservices](http://www.tenderlink.com/transfieldservices)

# Work Package Regions



# Work Packages

## Construction Packages

- Gate Installation
- Meter Installation
- Walkway Installation
- Channel Remediation
- Storage Facilities

## Other Packages

- Lead Design Services
- Fastening Products
- Logistics Services
- Meter Supply
- Concrete Products
- Plastic Products
- Quarry Products
- Consulting Services

# Matching Capability with Opportunity

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NVIRP briefing, Echuca, 24<sup>th</sup> February 2009



INDUSTRY CAPABILITY NETWORK  
(VICTORIA) LTD

[www.regionalindustrylink.com.au](http://www.regionalindustrylink.com.au)



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**Regional Industry Link (RIL)** is a Victorian Government initiative to match the capability of regional industries with prospective buyers through the RIL website - bringing buyers and suppliers together to do business.

This initiative is managed by ICN Victoria (ICN). ICN is funded by the Victorian Government to replace imports, explore export opportunities and promote regional industry in order to assist in the economic growth of Victoria.

To enable ICN to understand your business capabilities and services register online by clicking the button below.

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**Latest Opportunities**  
Registrations of interest close 30/7/2007 (170 days)  
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**NORTHERN VICTORIAN IRRIGATION RENEWAL PROJECT**  
 The Northern Victorian Infrastructure Renewal Project is a \$1 billion works program to modernise Victoria's food bowl region and upgrade its ageing irrigation infrastructure. Sub-contractors and companies wishing to be involved in this project should register their interest here.  
[View Opportunity »](#)

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[www.regionalindustrylink.com.au](http://www.regionalindustrylink.com.au)

# QUESTIONS

Northern Victoria  
Irrigation Renewal Project

**NVIRP**  
waterforgrowth